

## Personnel Structure in State Government Christine Otto Principal Budget and Policy Analyst, LSO

## State of Idaho Workforce

- The State of Idaho employs 24,227 people
- 12,394 are classified
- Subject to provisions merit, examination, selection, retention, promotion, and dismissal requirements of Title 67, Chapter 53, Idaho Code
- 11,833 are non-classified
- Section 59-1603, Idaho Code
- Conformity with classified positions


## Legislative Handbook

## Legislative Handbook

- The State Controller's office produces multiple reports on state employees.
- Employee Counts by Agency
- 10-year State Employee Count
- Elected Officials
- Agency Heads
- Salaries Greater than the Governor
- Summary of Statewide Payroll Costs


## Personnel Costs and FTP

| Personnel Costs (PC) is a |
| :--- |
| term used for budgeting |
| salary and benefits for |
| employees. This includes full- |
| time, part-time, board and |
| commission members, and |
| group positions. PC can be |
| added to an agency's budget |
| as a line item, through the |
| statewide CEC, or not at all. |

Full-Time Equivalent
Position (FTP) are
authorized in the agency
appropriation bill. FTP are
permanent positions and
include full and part-time.
Multiple part-time positions
could equal 1.00 FTP. An
agency's filled FTP count will
fluctuate throughout the year,
due to retirements, new hires,
attrition, etc.

## Non-FTP

Non-FTP's are temporary, seasonal, or board positions; these positions are often referred to as "group" positions. Some agencies have many of these positions, while others may have little or none. These positions are paid with PC, but there is no cap on how many employees can be hired. Examples include seasonal firefighters, seasonal agriculture inspectors.

## State Employee Compensation Philosophy, Section 67-5309A(1), Idaho Code

It is hereby declared to be the intent of the legislature of the state of Idaho that the goal of a total compensation system for state employees shall be to fund a competitive employee compensation and benefit package that will:

- Attract qualified applicants to the workforce;
- Retain employees who have a commitment to public service excellence;
- Motivate employees to maintain high standards of productivity; and
- Reward employees for outstanding performance.


## State Employee Compensation Philosophy, Section 67-5309A(2), Idaho Code

The foundation for this philosophy recognizes that state government is a service enterprise in which the state work force provides the most critical role for Idaho citizens. Maintaining a competitive compensation system is an integral, necessary and expected cost of providing the delivery of state services and is based on the following compensation standards:
(a) The state's overall compensation system, which includes both a salary and a benefit component, when taken as a whole shall be competitive with relevant labor market averages.
(b) Advancement in pay shall be based on job performance and market changes.
(c) Pay for performance shall provide faster salary advancement for higher performers based on a merit increase matrix developed by the division of human resources.
(d) All employees below the state's midpoint market average in a salary range who are meeting expectations in the performance of their jobs shall move through the pay range toward the midpoint market average.

## State Employee Compensation Philosophy, Section 67-5309A(3), Idaho Code

It is hereby declared to be legislative intent that regardless of specific budgetary conditions from year to year, it is vital to fund necessary compensation adjustments each year to maintain market competitiveness in the compensation system. In order to provide this funding commitment in difficult fiscal conditions, it may be necessary to increase revenues, or to prioritize and eliminate certain functions or programs in state government, or to reduce the overall number of state employees in a given year, or any combination of such methods.

## Four Components to Employee Compensation, Section 67-5309C(4), Idaho Code

The Legislature shall at a minimum address:

- Market Related Changes - Salary Structure
- Specific Occupational Inequities (Pay Line Exceptions)
- Merit Increase
- Benefit Package


## Idaho Compensation Plan, Section 67-5309C, Idaho Code

- Division of Human Resources' Compensation Report
- Annually by December 1st
- Governor's Budget Recommendation
- State-of-the-State Address in January
- Legislative Action
- The Legislature may by concurrent resolution, accept, modify, or reject the Governor's recommendation, but any such action by the Legislature, at a minimum, must address the four components, and subsequent funding of each component. The failure of the Legislature to do so shall constitute approval of the Governor's recommendation.
- Annual appropriation to each State agency

> CEC History

Page 26 and 27 of your Legislative Budget Book

## CEC 20 Year History

Page 28 and 29 of your Legislative Budget Book

## Contributions to Benefit Costs

## Appropriation Bill

Be It Enacted by the Legislature of the State of Idaho:
SECTION 1. There is hereby appropriated to the Public Utilities Commission the following amounts to be expended according to the designated expense classes from the listed funds for the period July 1, 2022, through June 30, 2023:


FOR
OPERATING
EXPENDITURES TOTAL
EROM:
Indirect Cost Recovery
Fund
Public Utilities Commission
$\$ 219,300 \quad \$ 219,300$

Fund $\quad \$ 4,682,900 \quad 1,714,800 \quad$ 6,397,700
Federal Grant
Fund $\quad \underline{289,200}$
69,200
358,400
TOTAL
$\$ 4,972,100$
$\$ 2,003,300 \quad \$ 6,975,400$
SECTION 2. ETP AUTHORIZATION. In accordance with Section 67-3519, Idaho Code, the Public Utilities Commission is authorized no more than forty-nine (49.00) full-time equivalent positions at any point during the period July 1, 2022, through June 30, 2023, unless specifically authorized by the Governor. The Joint Finance-Appropriations Committee will be notified promptly of any increased positions so authorized.

## Personnel Costs and FTP

## PC \$

Personnel Costs (PC) is a term used for budgeting salary and benefits for employees. This includes fulltime, part-time, board and commission members, and group positions. PC can be added to an agency's budget as a line item, through the statewide CEC, or not at all.

## FTP

Full-Time Equivalent Position (FTP) are
authorized in the agency appropriation bill. FTP are permanent positions and include full and part-time. Multiple part-time positions could equal 1.00 FTP. An agency's filled FTP count will fluctuate throughout the year, due to retirements, new hires, attrition, etc.

## Non-FTP

Non-FTP's are temporary, seasonal, or board positions; these positions are often referred to as "group" positions. Some agencies have many of these positions, while others may have little or none. These positions are paid with PC, but there is no cap on how many employees can be hired. Examples include seasonal firefighters, seasonal agriculture inspectors.

## Examples

Here are examples of how one agency may choose to use its personnel dollars, assuming an appropriation of \$1 million and 10.00 authorized FTP. The agency has flexibility to meet its staffing needs by allocating PC and FTP in various ways, fluctuating throughout the fiscal year.

| Example 1 | PC | FTP |
| :--- | :---: | :---: |
| 10 full-time employees each averaging $\$ 99,400$ in salary and benefits | $\$ 994,000$ | 10.00 |
| 10 Board members paid $\$ 50$ per day, meeting 12 times per year $(10 * 50 * 12)$ | $\$ 6,000$ | 0 |
| Total (No unused FTP or PC) |  | $\$ 1,000,000$ |

## Example 2

| Example 2 |  | PC | FTP |
| :--- | :---: | :---: | :---: |
| 5 full-time employees each averaging \$100,000 in salary and benefits | $\$ 500,000$ | 5.00 |  |
| 8 part-time employees working year-round at 20 hours/week averaging \$50,000 | $\$ 400,000$ | 4.00 |  |
| 10 Board members paid \$50 per day, meeting 12 times per year (10*50*12) | $\$ 6,000$ | 0 |  |
| Total (1.00 unused FTP and \$94,000 in onetime unobligated PC) | $\$ 906,000$ | 9.00 |  |

## Example 3

| Example 3 |  | PC | FTP |
| :---: | :---: | :---: | :---: |
| 5 full-time employees each averaging \$100,000 in salary and benefits | \$ | 500,000 | 5.00 |
| 10 part-time employees working year-round at 20 hours/week averaging \$30,000 | \$ | 300,000 | 4.00 |
| 4 part-time employees working year-round at 10 hours/week averaging \$15,000 | \$ | 60,000 | 1.00 |
| 10 Board members paid \$50 per day, meeting 12 times per year (10*50*12) | \$ | 6,000 |  |
| Group positions for seasonal employment | \$ | 10,000 |  |
| Total (No unused FTP and \$124,000 in onetime unobligated PC) | \$ | 876,000 | 10.00 |

## Contact Information



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